





Accident/Incident Investigation:

How to Turn a Bad
Event into a
Learning Experience



LEARNING OBJECTIVES

An in-depth investigation of an accident or a near miss is not only the best tool for eliminating the chance that it could happen again, but it also provides a learning opportunity for the company to identify and eliminate operational deficiencies associated with accidents. With top management commitment and a well-defined investigation process, supervisors can take the lead and improve the overall operation.

At the end of this training session on accident investigations, you will be able to:

- 1. Use the three primary production factors to effectively investigate any workplace accident.
- 2. Develop an effective corrective action plan following an accident investigation.
- 3. Develop a formal process in your organization for accident investigation procedures.



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ACCIDENT VS. INCIDENT

ACCIDENT

An Undesired or Unplanned Event that results in a loss.

INCIDENT

An Undesired or Unplanned Event that, under slightly different circumstances, would have resulted in a loss.

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ASPECTS TO CONSIDER FROM LOSSES

HUMAN ASPECTS

- 1. Emotional hardship experienced by family members of the injured person.
- 2. Physical pain and distress suffered by the injured person.
- **3.** Psychological issues related to the injury (disfigurement, unproductive feeling, lack of self-worth).
- 4. Financial hardships associated with being out of work.

ECONOMIC LOSS

\$	Direct
₩	Indirect
₿	Redirected



MEMIC COST ANALYSIS WORKSHEET

Indirect Cost Worksheet for Lost Time Injuries

Complete shaded areas with actual costs or estimated costs

	Hours	Avg. Hourly Wage	Final Cost
1. How much production time did employees lose who were not injured in the accident?			
2. What is the overtime cost or replacement workers cost to recover lost production?			
3. Is there a cost to replace or repair damaged machinery or property?			
4. How many hours were spent investigating the accident/incident?			
5. Were there any regulatory fines levied as a result of the accident/incident?			
6. What are the costs due to lost production or lost sales?			
7. What is the value of damaged or spoiled product?			
8. Are there retraining costs or training costs to new workers?			
9. If so, what are the trainer's costs?			

INDIRECT COSTS	\$
TOTAL COSTS	\$



EXAMPLE OF INCIDENT COSTS

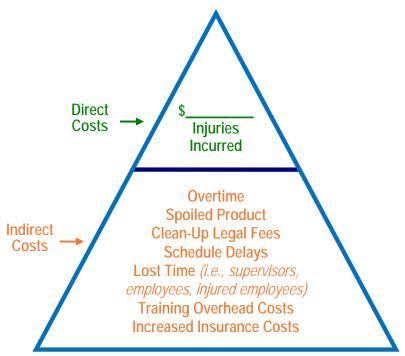
COST ANALYSIS

National statistics have proven for years that the <u>direct costs</u> associated with personal injury are dramatically outweighed by the <u>indirect costs</u>. MEMIC's numbers hold true to this fact. As Maine's largest workers' compensation carrier, our volume of accident data is statistically in line with the national norms relating to accident causation and the resulting costs.

The following financial analysis summarizes *XYZ Company* according to these trends.

Direct Costs + Indirect Costs = Total Costs

_____+ ____= _____



Sales required to pay for accident costs:

$$\frac{\text{Total Costs}}{\text{Profit Margin}} = \text{Required Sales}$$

REQUIRED SALES					
COMPANY PROFIT MARGIN	2%	4%	6 %	8%	10%



EXAMPLE OF INCIDENT COSTS

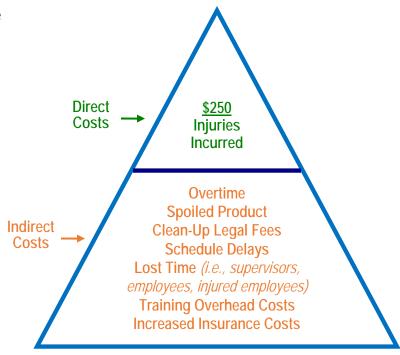
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The following financial analysis summarizes *XYZ Company* according to these trends.

Direct Costs + Indirect Costs = Total Costs

\$250 + **\$1250** = **\$1500**



Sales required to pay for accident costs:

Total Costs

= Required Sales

Profit Margin

REQUIRED SALES	<u>\$75,000</u>	<u>\$37,500</u>	\$25,000	<u>\$18,750</u>	<u>\$15,000</u>
Company Profit Margin	2%	4%	6 %	8%	10%



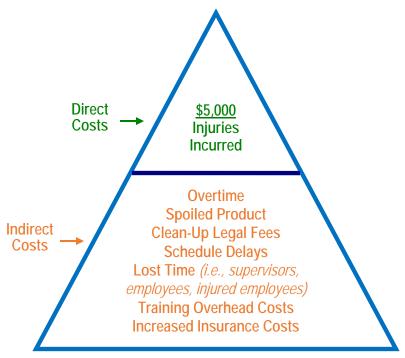
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The following financial analysis summarizes *XYZ Company* according to these trends.

Direct Costs + Indirect Costs = Total Costs

\$5,000 + **\$25,000** = **\$30,000**



REQUIRED SALES	\$1,500,000	<u>\$750,000</u>	\$500,000	\$375,000	\$300,000
COMPANY PROFIT MARGIN	2%	4%	6%	8%	10%



VALUE-ADDED PROCESSES

Value-added is any task performed that a customer is willing to pay for. Otherwise it is a loss, as well as a possible source of accidents.

HIERARCHY OF CONTROLS

Value added:

- 1. Eliminate
- 2. Engineer

Non-value added:

- 3. Administrative
- 4. Personal protective equipment
- 5. Training

Notes:			

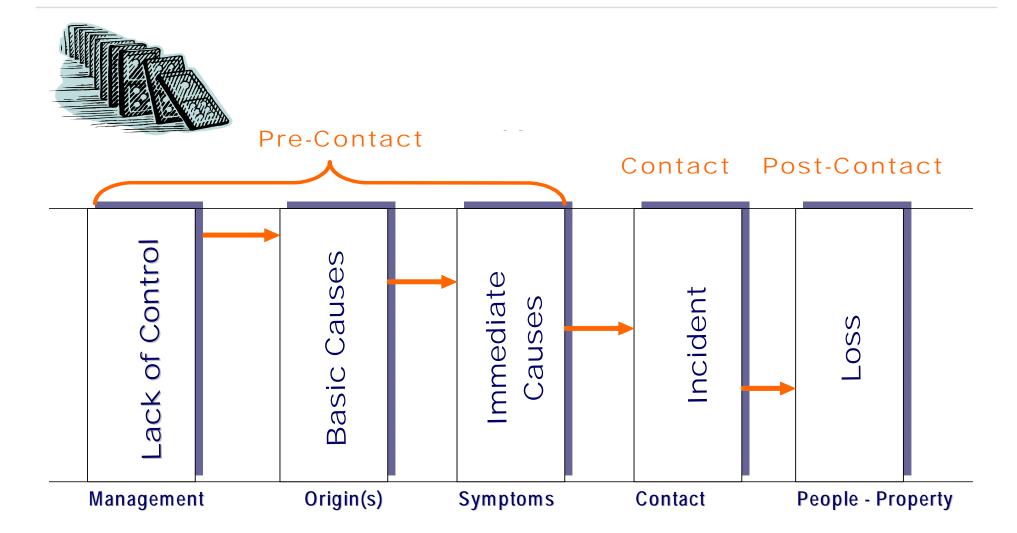


SINGLE CAUSATION MODEL

Unsafe Acts	Unsafe Conditions
Operating without authority	Lack of guards
Not wearing PPE	Defective tools
Bypassing guards	Congested work space
Using equipment improperly	Noise
Horseplay	No PPE provided
Improper lifting	Poor housekeeping
Using defective equipment	Uncontrolled ergonomic hazards

	Notes:
-	

MULTIPLE CAUSATION MODEL





MANAGEMENT FUNCTION

Management and supervisors have <u>four</u> primary functions:

1.	Plan
2.	Lead
3.	Organize
4.	Control

MANAGEMENT FUNCTION

OPERATIONS Operations are every part of the process that ensures the product or service is efficiently produced or provided. **OPERATIONS CONTROL** Operations control is ensuring that the product or service is produced or provided without waste, defects, or injuries. PROCESS CONTROL = ACCIDENT CONTROL An accident is an indication that something within the process is not being controlled.



Equipment STANDARD OPERATING PROCEDURES Material Poor service, poor product, defects, waste, customer dissatisfaction

CONTROL THE INPUT

Equipment:
Material:
People:
Standard Operating Procedures:
Work Environment:

INVESTIGATION PROCESS

- Control the accident scene. Secure the site and ensure that medical services have been provided and that all hazards are being abated.
- Check the site and circumstances of the incident thoroughly before anything has been changed or removed.
- Discuss the incident with the involved employee after he or she has been treated. Talk with those who saw the accident and others familiar with the conditions immediately before and after the incident occurred.
- Determine the cause of the incident. The smallest detail may point to the real cause. Ask "why" repeatedly.
- Reconstruct the events which resulted in the accident. Consider all possible causes. Look for the unsafe act as well as the unsafe conditions which separately or in combination were contributing factors.

NOTES:		



METHOD OF INVESTIGATION

• Gather the facts

• Identify the problems (root causes)				
Develop solutions (action plan)				
• Evaluate the benefits (follow up)				
Notes:				



METHOD OF INVESTIGATION

Employee:	Date:
Location:	Department:
Supervisor:	Manager:
SUMMARY:	
Executive summary of parties involved. When and occurred.	where it happened, and if personal injuries or property damage
FACTS:	
Chronological facts in bullet form are best in this s conclusions.	section. Give the reader factual contributing factors without drawing
Medical Treatment • •	
People • •	
Training • •	
Material • •	
Equipment & Machinery • •	
Process • •	
Environment • •	

CONCLUSIONS:

Draw your conclusions here. Be specific, cite the incident's root cause(s), and use your facts.

RECOMMENDATIONS:

What are the recommendations made by you and the responsible party? Create an Action and Service Plan to address the recommendations and ensure that the persons responsible for each corrective action understand that corrective action on their part is required to conclude the investigation. (This section may be filled in at a later date after a draft report is prepared and discussed).



IDENTIFY THE ROOT CAUSE(S)

- List the facts in chronological order:
 - Equipment
 - Material
 - People
 - Standard operating procedures
 - Environmental conditions
- Brainstorm the facts with others to draw conclusions.
- Typically there are two or more root causes.

Constant of the Constant of th	Notes:	

DEVELOP AN ACTION PLAN

 De 	velop a plan	to correct the	e hazardous	or unsafe	conditions	identified.
------------------------	--------------	----------------	-------------	-----------	------------	-------------

- Assign persons responsible for each action.
- Establish due dates.
- Get management commitment for the corrective action plan.
- Document each action above.

3	NOTES:



SAMPLE ACCIDENT INVESTIGATION ACTION PLAN

Company: Policy Number:		Goal:		
Date:				
A	ACTION STEPS	PERSON RESPONSIBLE	TARGET DATE	FOLLOW-UP
			1	<u>'</u>
-	Supervisor's Signature	_	Manager's Signature	
www.memicsafety.com				



EVALUATE THE BENEFITS

- Once corrective action has been taken, it is essential to follow up and ensure that the corrective action is:
 - ▶ Improving the operations.
 - ▶ Not creating other non-value-added processes.
 - ▶ Effectively eliminating the root causes of the accident.
- Failure to follow up will result in recurrence of events that led to the accident.

NOTES:		



THE REPORT

- Heading Data: Who, what, when, where of the accident.
- Executive Summary: Begin with a brief summary of the facts. Basically, what happened, when, and where:
- List Facts in chronological order in the report. Use the headings as prompts.
- Conclusions (root causes) must be drawn from the facts. Do not speculate.
- Recommendations: List recommended action included in the action plan.

NOTES:		



SAMPLE REPORT FORMAT

Employee:	Date:
Location:	Department:
Supervisor:	Manager:
SUMMARY: Executive summary of parties involved. When and where it hoccurred.	nappened, and if personal injuries or property damage
FACTS: Chronological facts in bullet form are best in this section. Given conclusions.	ve the reader factual contributing factors without drawing
Medical Treatment • •	
People •	
Training • •	
Material • •	
Equipment & Machinery • •	
Process • •	
Environment • •	

CONCLUSIONS:

Draw your conclusions here. Be specific, cite the incident's root cause(s), and use your facts.

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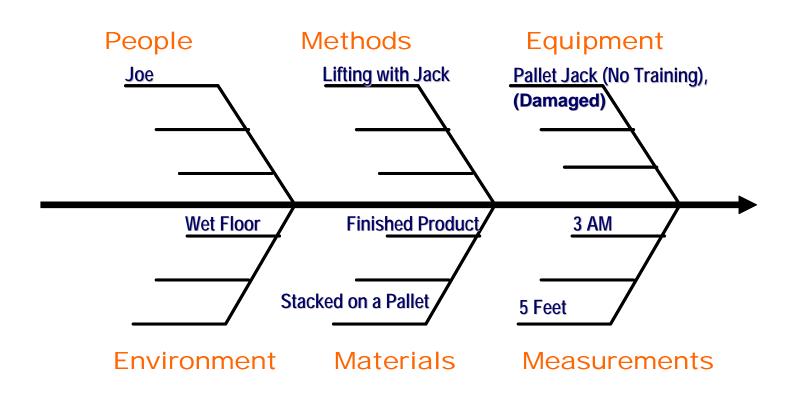


THE FISHBONE (CAUSE AND EFFECT) DIAGRAM

Joe was lifting the finished product.	
Joe was operating a pallet jack.	
Joe had not received training.	
The floor was wet.	
The pallet jack "wasn't working right."	
The time of the accident was 3 A.M.	
The stack of product fell 5 feet.	
NOTES:	_
	_
	_
	_
	_
	_
	_
	_



THE FISHBONE (CAUSE AND EFFECT) DIAGRAM



	NOTES:			
-				



SUPERVISOR'S REPORT OF INJURY

Insert Company Name

	Date: By:	-	
	by:	:	
Name of Employee:		Job Title:	
Time and date of injury:			
Date reported:		To whom:	
Where did injury occur?			
How was employee injured?			
Nature of injury (be specific):			
Recommended safeguards to prevent similar occurrence	es:		
Corrective actions taken to prevent recurrence of this ty	pe of acc	cident:	
 TREATMENT ACTION TAKEN (check all that apply): O Recorded Only O Doctor's Care O First Aid O Lost Time O Hospital Care 			
Name of Doctor:	Nam	ne of Hospital:	
_			
		Signature of Supervisor	

NOTE: Supervisors must advise employees that a doctor's note is needed if the employee is going to be out of work. Also, a note is needed upon the employee's return to work. These notes should state the reason for being out of work and the time frame. Doctor's notes and Supervisor's Report of Injury should be turned in to the Human Resources Department.



SUPERVISORY ACCIDENT INVESTIGATION REPORT

1. Employee	2. Date	e of Birth			3. Date of Report
4. Street Address	I				
5. Job Title			6. Location of Accident		
7. Time of Accident	8. Date of Accider	nt	9. Day of Week		10. Sex o Male o Female
11. Injury Requiring: An accident is a mishap or unin	o First A		·	o Hospitalizat	
Each accident, regardless of wh proper corrective action to pre		n injury, physical dam	age, or near miss, should be	e investigated to	seek the cause and to take
The accident should be investig Your purpose is to gain facts an					
This report cannot be considered recurrence.	ed completed until t	the supervisor has ind	licated what corrective actic	on has been take	n or will be taken to prevent a
Complete this report in its entire	rety. If not, the repo	ort will be sent back t	o the originator for complet	ion.	
12. Investigative Supervisor			13. General Superintend	lent	
CH	HECK THE FOLLOWIN	NG OUESTIONS THAT	APPLY, TO COMPLETE YOU	IR INVESTIGATIO	N:
14. The Person		15. Tools & Equipm		16. The Enviro	
WAS THE EMPI	LOYEE:	WAS T	HE MACHINE:	V	/AS THE AREA:
☐ Placed on the right job?		☐ Working prope	erly?	☐ Well light	ed?
Properly trained for the jol	b?	☐ Adjusted corre☐ Was it the righ	ectly? t tool or machine for the		r too cold? or congested?
☐ Experienced in the job?		job?	t tool of machine for the		were vapors, smoke, etc.
☐ Tired, using medication, dr drugs?	inking, or taking	adjusted and v	y guarded, with guards vorking correctly? or material correct and	Did the n	o be distracting? oise, smoke, vapors, etc. health hazard?
☐ Under emotional stress, we distracting personal proble		positioned cor		· ·	loor surface in good condition
☐ Operating equipment/tool☐ unsafe speeds?	s at				
☐ Taking an unsafe position?					
☐ Distracted through horsepl quarreling, fighting, startlir employee?					
DID THE EMPLOY	EE HAVE:				
☐ The skills to do the job?					
The physical and mental a job?	ability to do the				



SUPERVISORY ACCIDENT INVESTIGATION REPORT

17. Accident Type:				
☐ Absorption (skin contact)		Overexertion (lifting)	ng)	
Assault				shing, pulling, bending)
☐ Caught in/on/between		☐ Repeated trauma		
		Repetitive motion	(HOISE, V	ioration
Contact with electricity		Slip, trip, fall – diffi	arant la	rol.
Explosion		• • • • • • • • • • • • • • • • • • • •		
Exposure to radiation		☐ Slip, trip, and/or fa	ııı – sam	e ievei
Exposure to temperature extremes (bur	ns, scalo			
freezing, heat exhaustion, sunstroke)		Struck by falling, sl		moving object(s)
Ingestion (swallowing)		Struck by flying ob	jects	
Inhalation (breathing)		Welding flash		
18. Nature of Injury:				
Amputation (all injuries other than spinal cor		Infection		Asbestosis
Angina pectoris (chest pain)		Laceration		Black lung
Burn		Myocardial infarction (heart attack)		Byssinosis
Concussion (head injury)		Puncture		Silicosis
	ā	Rupture		Respiratory disorders (gases, fumes,
Contusion (bruise)	ō	•	_	chemicals, etc.)
Crushing	_	Severance (for spinal cord only)		Poisoning (chemical)
Dislocation		Sprain	_	
☐ Electric shock		Strain		Poisoning (metal)
Enucleation (removal of the eyeball)		Vascular		Dermatitis
☐ Foreign body		Vision loss		Mental disorder
☐ Fracture		Suffocation		Radiation
☐ Freezing		Asphyxia		All other occupational diseases
☐ Hearing loss – traumatic only		Headache		Loss of hearing (other than traumatic)
☐ Heat prostration		Nausea		Contagious disease
☐ Hernia		Dust disease (other than those listed)		Cancer
				All other cumulative injuries
19. Part of the Body				
☐ Multiple Head Injury		Soft Tissue – Neck Area		Chest (including ribs, sternum, soft
Skull		Trachea		tissue)
☐ Brain		Multiple Upper Extremities		Sacrum & Coccyx
Ear(s)		Upper Arm (including clavicle & scapula)		Pelvis
(-)		Elbow		Spinal Cord
_ , . ,		Lower Arm		Internal Organs
Nose				Heart
☐ Teeth		Wrist	_	Multiple Lower Extremities
Mouth		Hand		
Other Facial Soft Tissue		Finger(s)		Hip Thigh
☐ Facial Bones		Thumb		Thigh
☐ Multiple Neck Injury		Multiple Trunk		Knee
☐ Vertebrae		Upper Back Area (thoracic area)		Lower Leg
☐ Disc		Low Back Areas (including lumbar and		Ankle
☐ Spinal Cord		lumbrosacral)		Foot
Larynx		Disc		Toe(s)
,				Multiple Body Parts
20. Employee's Job or Activity at Time of Acciden	t:			
21. Accident Type:				
22. Nature of Injury:				
23. Part of Body:				
	C.1			
Provide a description of the accident. Also the name(s) o all witnesses:	τ the obje	ect, substance, or exposure which directly brou	ight abou	it the injury. Please include the names of
Names of Witnesses:				

MEMIC

SUPERVISOR'S ACCIDENT INVESTIGATION REPORT

Insert Company Name

(This form does not replace the regular report sent to the Insurance Company or any form required by law.)

Name of Employee:	Date of accident:
Type of work employee was doing:	
How long employed?	Date accident reported:
Department name:	
CAUSE of the injury (what happened; machinery, materials,	
Nature of the injury:	
First aid given?	
Other treatment (describe):	
What can be done to prevent similar accidents?	
What action, and by whom, has been taken?	
Other comments:	
Signature of Supervisor:	Date:
Review by Safety Committee and/o	r Appropriate Manager
Recommendations:	
Final disposition:	
Signature:	Date:

(Use the other side if more space is needed to answer any of the above questions.)



SUPERVISOR'S REPORT

Name of Employee:
Date of the Injury: Time: Date Reported:
Please describe clearly how the accident/injury occurred:
Were there witnesses? □ Yes □ No (Note: If yes, attach witness statements)
Please list the name of any witnesses:
Was medical attention needed? □ Yes □ No
If yes, where did the employee receive treatment and what type of treatment did he/she receive?
What time did the employee's shift start? □ a.m. □ p.m.
Did the employee leave work early after the injury? ☐ Yes ☐ No
At what time did the employee leave? □ a.m. □ p.m.
Will the employee lose time from work as a result of the injury? ☐ Yes ☐ No
What acts, failures to act, and/or unsafe conditions contributed most directly to this accident/injury (immediate cause)?
What actions do you recommend should be taken to prevent recurrence of a similar accident/injury?



SUPERVISOR'S REPORT

Additional comments:	
Supervisor's Signature	Date:
	Time:

ACCIDENT INVESTIGATION QUESTIONNAIRE

Cor	mpany Name:	Date:
	Please provide completed and det	tailed information:
1.	What was the employee doing?	
2.	How was the employee injured?	
3.	Was there an unsafe act? If so, describe:	
4.	What reason did employee give for acting unsafely?	
5.	What unsafe condition existed or what wrong method wa	as in operation?
6.	Was the employee using the safeguards and protective eq	uipment provided for the job?
7.	Was there a witness? If so, please list name(s).	
8.	Statement from witness:	
9.	Are further safeguards needed to prevent repetition of in	jury? If so, please list:



	EMPLOYEE	INFORMATIO	N		
Employee Name:		SS#:			
Address:	<u> </u>				
City:					
State & Zip:					
Phone #:	DOB:		■ Male	■ Female	
			<u> </u>		
	GENERAL ACCID	ENT INVESTIG	ATION		
Name of individual completing the report:					
Date of accident:	Time of accident:		Date of report:		
Type of accident: ☐ Lost time ☐ Me	dical only 🔲 I	First aid 📮	Near miss		
Date of notification:	,				
Describe location where accident occurred	:				
Supervisor's Name:		Manager's Nam	ne:		
When was supervisor notified? Immedia		olain:			
	Γ				
Describe work being performed during acc	ident:				
II. Landlanda Landlanda Landlanda Complexed	1 1				
How long has employee been performing these duties?					
Was work within normal job duties?					
/		NVESTIGATIO			
(DESCRIBE	THE ACCIDENT IN	N AS MUCH DE	TAIL AS POSSIBLE)		
Contributing factors: Human error	Unsafe conditions	s U Weather	☐ Equipment ☐ Oth	ner	
Explain:					
T (1 1 1 1 1	1				
Type of equipment, tool, vehicle, etc. invol	vea:				
Was the right tool or equipment being use	d for the job?				
List any outside agencies that may be invol-	und in this investing	ution (nolice in	ultanas allatomas auheant	ractor ato).	
List any outside agencies that may be invor	ved in tills investiga	mon (ponce, ins	durance, customer, subconti	acioi, etc.):	



Sample to Develop Your Own

ACCIDENT INVESTIGATION (DESCRIBE THE ACCIDENT IN AS MUCH DETAIL AS POSSIBLE)			
Part of body:	\ 	,	
Employees involved:			
Activity being performed:			
Individual completing repo	art.	Date:	
marviduai compiemig repo	/10+	Ducc.	

MEMIC

PREVENTION
Safety device available? ☐ Yes ☐ No / In use? ☐ Yes ☐ No / In use correctly? ☐ Yes ☐ No
Describe the safety appliance:
Was a job safety analysis or work activity plan performed for the job? ■ Yes ■ No
Explain and attach a copy (if Yes):
What has supervision initiated to prevent this accident from recurring?
Has this accident been discussed with employees and corrective action communicated? Yes No
How?
Special comment area for corrective action taken to prevent recurrence of accident:



EMPLOYEE STAT	EMENT OF ACCIDENT
Employee Name: Signa	iture:
Please describe the acc	cident to the best of your ability:
Please identify the area in which you received an injury and any areas where you are feeling pain:	Do you have any suggestions to prevent this accident from recurring?
	Do you feel any discomfort? ☐ Yes ☐ No
all less to less	
	Please describe the type of discomfort you are feeling:

WITNESS(ES) STATEMENT OF ACCIDENT	
WITNESS #1 Please describe your observation of the accident:	
Do you have any suggestions to help prevent future accidents such as this?	
Witness Signature:	Date:
WITNESS #2 Please describe your observation of the accident:	
Do you have any suggestions to help prevent future accidents such as this?	
Witness Signature:	Date:
withcoo organization.	Date.



STATEMENT OF INJURED EMPLOYEE

Full Name of Injured Employee:
Address: Home Phone #:
Sex: Age:
Employer's Name:
Occupation when injured: Name of Supervisor:
Were you doing your regular work? If not, what work?
Work location where injury occurred:
Date of injury: Hour of Day: O AM O PM
Witness(es)' Name(s):
Describe fully how injury happened:
Have you ever had an injury of this type before? If yes, describe injury in detail:
If you ever much and any or allow type soroter if you, describe injury in details
First doctor seen (name and address):
Name and address of current treating doctor:
Are you still receiving treatment? Date of next appointment:
Are you enrolled in a physical therapy program? •• O Yes •• O No
If yes, list contact information for physical therapist:
Did you lose time from work? • O Yes • O No If so, when did disability begin?
If you have returned to work, what was the date?
If you have <u>not</u> returned to work, when do you expect to return?



STATEMENT OF INJURED EMPLOYEE (CONT.)

o whom was the injury reporte	d?	
On what date?	At what time?	O AM O PM
TTNESS(ES) STATEMENT:		
Employee Sign	ature	Date

Please Note:

This is requested even though you may have reported the matter to your supervisor.



EMPLOYEE INCIDENT REPORT

Name of Employee:			
Date of the Injury:	Time:	am/pm	Date Reported:
Where did the injury occur (oe specific):		
Please describe clearly how the	ne accident/injury oc	curred:	
Please indicate the bodily par	t injured and the syn	nptoms you are e	xperiencing:
Who is your immediate supe	rvisor?		
To whom did you give notice	of this injury/accide	ent?	
Were there witnesses?	☐ Yes ☐ No		
Please list the name of any w	tnesses:		
Did you seek medical attention • Where did you rec		No (If yes, pleas	se completed the section below)
,	ment did you receive	7	
Who was the treat	·	•	
Additional Comments:	mg pmysician:		
 Employee	Signature		Date

Please return this form to the Human Resources Department within 24 hours.



ACCIDENT INVESTIGATION WITNESS STATEMENT

	has indicated that you have witnessed an injury or
(employee name)	
at	
(date)	(time and location)
Please explain in detail what you witne	essed:
Did the employee say anything to you	about this accident/injury? If so, please explain:
Date	Time

Please return this form to the Human Resources Department with 24 hours.

CONFIDENTIAL



DEVELOPING AN INVESTIGATION PROGRAM

- Formal policy and procedure
 - Accident reporting
 - Accident investigation
- Assigned roles and responsibilities for investigating an accident
 - Management
 - Supervisory
 - Employee





FORMAL POLICY

- The written policy signed by the company president.
- Include provisions for accident reporting.
- Assign specific responsibilities for investigating accidents (manager, supervisor, team leader, etc.).
- · Identify when to investigate.
- Provide a method for management to review investigations and a method for follow-up on action plans.
- Provide for accident investigation training.
- A formal policy signed by the company president will serve to validate the need for all accident investigations.
- To increase the importance of conducting meaningful and effective investigations, the company president should make a commitment to review and sign off on all investigation reports.

NOTES:						
	NOTES:	NOTES:	NOTES:	NOTES:	NOTES:	NOTES:



ROLES IN ACCIDENT INVESTIGATIONS

- Managers: Should be actively involved in the investigation. At a minimum, the manager must ensure that an effective investigation is conducted and hold the supervisor who is performing it accountable.
- **Supervisors:** This is the primary level where accident investigations should occur. Supervisors know the people, know the equipment, and know the process.
- **Employees:** Must be aware they are to report all accidents and incidents to their supervisor.

NOTES:		



SAMPLE ACCIDENT INVESTIGATION ACTION PLAN

Company:	XYZ Company	Goal: XYZ Company will develop a written accident
Policy Number:		investigation program by January 1.
Date:	January 1, XXXX	

	ACTION STEPS	PERSON RESPONSIBLE	TARGET DATE	FOLLOW-UP
drafte	ten policy specifying the requirements for investigating accidents will be d and signed by the company president. The policy will include the ing elements:	Company President	January 1, XXXX	
1.	Clearly define the roles and responsibilities of executives, managers, and supervisors for investigating accidents.			
2.	Provide guidance on when to investigate accidents.			
3.	Provide provisions requiring a review of all accident investigations by department managers and executives.			
4.	Provide direction on how managers and executives will follow up on accident investigation corrective action plans.			
5.	Provide for the training of all persons who may be asked to conduct a workplace accident investigation.			

